

Sandy Walters  
President  
Sandra Walters Consultants Inc.  
6410 5<sup>th</sup> Street  
Suite 3  
Key West, FL 33040

ARCADIS U.S., Inc.  
2410 Paces Ferry Road  
#400  
Atlanta  
Georgia 30339  
Tel 770 431 8666  
Fax 770 435 2666  
[www.arcadis-us.com](http://www.arcadis-us.com)

WATER DIVISION

Dear Sandy:

It has been a great pleasure working with SWC on environmental permitting and compliance monitoring for the horizontal directional drills under seven channels required as part of Islamorada's wastewater project in the Florida Keys. You and all your staff were consummate professionals, very knowledgeable regarding the environmental issues associated with the proposed work, and your relationships with all the involved agencies were outstanding.

From our first site visit with you and your staff, where you worked with us to avoid impacts to wetlands at the drill entrance and exit sites, we knew we were in good hands for acquiring environmental permits as quickly as possible. The advance coordination meetings you scheduled and held with staff of the Florida Keys National Marine Sanctuary, Florida Department of Environmental Protection, U.S. Army Corps of Engineers and National Marine Fisheries Service resulted in a clear understanding of issues and concerns to address in the permit applications.

You worked effectively and quickly with ARCADIS's engineering staff to fine-tune project design, as well as to prepare all permit application support documentation. SWC's collection of the extensive benthic habitat data required by the Sanctuary to provide a baseline understanding of existing environmental conditions in case of a frac out was accomplished quickly, efficiently, and most importantly—safely. The presentation of this data in the benthic assessment report answered all Sanctuary questions the first time around. During application review, SWC worked well with

Date:  
August 19, 2014

Contact:  
Wynne Grubbs

Phone:  
770.431.8666

Email:  
[Wynne.Grubbs@arcadis-us.com](mailto:Wynne.Grubbs@arcadis-us.com)

Imagine the result

agencies to provide quick responses to emails and calls, preventing the need for formal issuance of requests for additional information, which saved a lot of time!

The construction schedule for the entire project—which is greatly rushed due to deadlines from Tallahassee—depended on timely permit issuance. It is virtually unheard of for environmental permits for a project as complex as this to be issued in less than three months from filing applications, but SWC did it!

Finally, SWC's provision of full-time environmental compliance monitoring services during the directional drill was highly organized, with well-established procedures for communication and reporting that were followed carefully throughout the seven-month process. It is our understanding that the Sanctuary sent Layne Construction an email praising the prompt provision of progress reports following completion of the drill at each channel. This is a credit to the entire construction team that arises from SWC's professionalism.

I strongly recommend SWC to any entity looking for a highly competent company to provide environmental services, and ARCADIS will certainly reach out to SWC in the future, knowing we can count on an excellent job.

Sincerely,

ARCADIS U.S., Inc.



Wynne Grubbs, PE  
Vice President

Copies: