



Nov. 6, 2007

To: Mayor Morgan McPherson and Honorable Members of the City Commission

The City of Key West  
525 Angela Street  
Key West, FL 33040

Re: Recommendation of Sandra Walters Consultants, Inc. (SWC) for General  
Environmental Services Contract

Dear Mayor McPherson,

I have worked with Sandra Walters since 1999, when we both served on the statewide "commission" which recommended which properties the state should purchase with its Florida Forever dollars. I learned to trust her judgment and wisdom in that capacity and have only grown in admiration of her skills since that time.

Sandy has a remarkable breadth of knowledge in land use and environmental matters. She has served with distinction on both statewide and regional entities of great importance, and has an outstanding reputation across Florida as being principled, articulate, and a consensus-builder. It has been my experience in public policy that those characteristics are particularly critical in solving complex environmental challenges. Sandy also has a deep understanding of the pressures facing local governments and I have seen her articulate those in a most compelling way.

It is my honor to recommend SWC. Thank you for your consideration of this letter and please let me know if you have additional questions.

Steven M. Seibert  
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Tallahassee, FL 32312  
850.321.9051